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## Making Conflict Work: Reaching Your Business Goals When You Don't See Eye-to-Eye

By Peter T. Coleman, Robert Ferguson

Little, Brown Book Group. Paperback. Book Condition: new. BRAND NEW, Making Conflict Work: Reaching Your Business Goals When You Don't See Eye-to-Eye, Peter T. Coleman, Robert Ferguson, Work conflict is risky. It can go bad and poison employee health, work relationships and organizational climates, or it can go well and help to energize problem solving, innovation and bottom-line effectiveness. Managing conflicts up and down the chain of command at work can be particularly treacherous, as power differences complicate conflicts and constrain response options. Organizations are rife with stories of executives and managers who abuse their power, employees who overstep their authority, and the resulting conflicts that get stuck in downward spirals. When people find themselves in conflict, they immediately become aware of the balance of power in the situation or relationship: 'Hey, you work for me, so back off!', or 'Wow, he is much bigger and drunker than I thought he was before I told him to shut up', so understanding how conflict and power affect each other is vital to effective conflict management. In Making Conflict Work, Peter Coleman and Robert Ferguson, leading experts in the field of conflict resolution, address the key role of power in workplace tension...



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