



Department of Defense: Improving Management to Meet the Challenges of the 1990s: T-NSIAD-90-57

By -

BiblioGov. Paperback. Book Condition: New. This item is printed on demand. Paperback. 46 pages. Dimensions: 9.7in. x 7.4in. x 0.1in. GAO discussed opportunities for the Department of Defense (DOD) to improve its management of defense programs and the potential resulting savings. GAO noted that: (1) DOD needs to prepare its 5-year spending plans to reflect fiscal realities and recent world events; (2) the proposed 1991 defense budget reflects a projection totalling 1.5 trillion, but the total planned spending for individual programs exceeds that amount by over 100 billion; (3) DOD needs to more fully test its weapon systems and correct identified problems to ensure that those systems perform as required before procurement; (4) DOD funding for programs with uncertainties represented about 17 billion of its budget request; (5) DOD needs to adopt management philosophies, controls, and organizational structures that place a higher value on economy, efficiency, and accountability; (6) DOD needs to provide decisionmakers with financial systems that provide accurate data on the actual cost of programs, assets and operations; (7) DOD managers need to commit themselves to developing and implementing an effective system of management controls; (8) DOD tended to be reactive rather than proactive in identifying and addressing...



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